

A Note from the President & CEO

Three years ago, Orthopaedic Institute for Children (OIC) set out to accomplish a major goal – to be the preeminent destination for pediatric orthopaedic care and research. While we have accomplished many things over the last few years, 2016 was filled with successes that have brought us closer than ever to achieving this goal.

I would like to thank you for your ongoing support of OIC and the patients we take care of. As you know, our mission is to advance pediatric orthopaedic care and research worldwide. With your help, we will continue to care for children with musculoskeletal injuries and conditions, regardless of their families' ability to pay.

Anthony A. Scaduto, M.D.

President and Chief Executive Officer



Strategic Plan Update

by Steve Valentine, Chairman, OIC Board of Directors

Orthopaedic Institute for Children (OIC) is on a quest to become a top 10 pediatric orthopaedic organization.

Some might say the challenge it is too big. Why? Because providing children with timely, responsive, and excellent orthopaedic care is challenging, given the financial cost, our business model and the sheer density of the patient population.

When we developed our current strategic plan, we knew success would require hard work, and the support of our boards, faculty, staff and volunteers. Three years into our five-year plan, we are proud of the progress we've made. We have accomplished many things because of your commitment to OIC. We want to share a few of the key goals and highlight what we've achieved thus far. It's my hope that you will see the role you've played in giving more kids access to orthopaedic care, and know that your support moving forward will make a long-lasting impact on our patients and their families.

Goal: Build an Ambulatory Surgery Center

Status: Completed

Goal: Increase surgical volume by 25%

Status: In progress - In fiscal year 2016, surgical volume increased by

13% over fiscal year 2014's volume

Goal: Expand to new satellite offices in South Bay and the San Fernando Valley

Status: In progress – exploring locations with UCLA Health

Goal: Recruit additional physicians to the faculty group, and recruit additional

nurse practitioners

Status: Dr. Jennifer Beck joined OIC full-time as a faculty member in 2015

Hired three nurse practitioners for a current total of 9 on staff

Hired an R.N. as Senior Director of Clinical Services

Recruited Dr. Rachel Thompson to lead the Cerebral Palsy program

Goal: Be recognized as the best in Los Angeles for: cerebral palsy, scoliosis,

pediatric sports, and musculoskeletal oncology.

Status: Increased visibility and volume growth seen in each area:

- Center for Sports Medicine opened in 2015 under the leadership of Dr. Richard Bowen, Dr. Jennifer Beck and Dr. Joshua Goldman
- Scoliosis Center opened in 2016
- Director of the Cerebral Palsy program, Dr. William Oppenheim received Lifetime Achievement Award in 2015



ASC Capital Campaign A Success

by Cindy Starrett & Jason Silletti, Co-Chairs of the ASC Campaign Committee

A few years ago, we invited you to join the campaign to build an Ambulatory Surgery Center (ASC) that would change children's lives.

Knowing that many children face enormous obstacles when they need access to timely orthopaedic care, OIC committed to building a surgery center that would provide better access and better care. We entered 2016 with great momentum, and successfully completed our \$10 million goal at the Stand for Kids gala. It was an exciting evening on the 20th Century Fox lot, as we celebrated our patients, donors, and the successful completion of the capital campaign.



It All Comes Down To The Kids

by Pev Hukill, Ph.D., Chairwoman, OIC Board of Trustees

Nothing gets to the heart of OIC's mission more than our patients.

For more than a century, young lives have been touched, healed, and restored by OIC. Their determination to grow well and play well is what inspires us to advocate on their behalf - both clinically and through philanthropy.

OIC Facts:

- Over a century-long history as a safety-net provider
- Provides all pediatric orthopaedic care for UCLA Health, including Mattel Children's Hospital
- Founded Orthopaedic Magnet High School in partnership with Los Angeles Unified School District
- Philanthropy sustains our mission







PARENTS WOULD RECOMMEND TO OTHERS





URGENT CARE SATISFACTION



UNDERINSURED OR UNINSURED

Foundation Highlights

by Michael Sullivan, VP/Chief Philanthropy Officer

Fiscal year 2016 was a record year for Orthopaedic Institute for Children (OIC).

In addition to caring for more kids than ever before, our Foundation introduced more donors than ever before to our mission. We set an all-time high in the number of gifts made to OIC in a fiscal year. These gifts will help us to continue building a sustainable philanthropic program that allows us to provide care to more children.



Performance Highlights:



Donor retention rate in FY16 (national average is 30%)



Percentage increase in restricted funds raised in FY16 (over FY15)



Percentage increase in unrestricted funds raised in FY16 (over FY15)

Academic Mission

by Mauricio Silva, M.D., Medical Director

At the tail end of Orthopaedic Institute for Children's (OIC) mission statement are these words:

"To advance care worldwide for all musculoskeletal patients through medical education and scientific research."

Here are a few of the ways we are doing that.



In partnership with UCLA Health, we've become a top 5 recipient of research grant funding from the National Institutes for Health (NIH).



Our recently published research has been featured in the Journal of Pediatric Orthopaedics, Journal of Child Neurology, Journal of Bone and Joint Surgery, among others.



The Orthopaedic Research Center on the campus of UCLA, is home to the International Skeletal Dysplasia Registry, under the leadership of Dr. Deborah Krakow.



We are conducting research on a "smart coating" that will combat implant infections in patients with bone cancer and other conditions.



More than 50 medical students, residents, and fellows train with OIC physicians and staff each year.



Our radiology technicians train students from Charles Drew University of Medicine and Science.



Orthopaedic Medical Magnet High School students are offered paid internships thanks to our Searchlighters support group.



Faculty recognition is growing. Nicholas Bernthal, M.D. was granted the prestigious American-British-Canadian Traveling Fellowship by the American Orthopaedic Association.

Global Impact

by Nicholas Bernthal, M.D.

Since its inception, Orthopaedic Institute for Children (OIC) has been making a global impact in the field of pediatric orthopaedics through medical education, research and care.

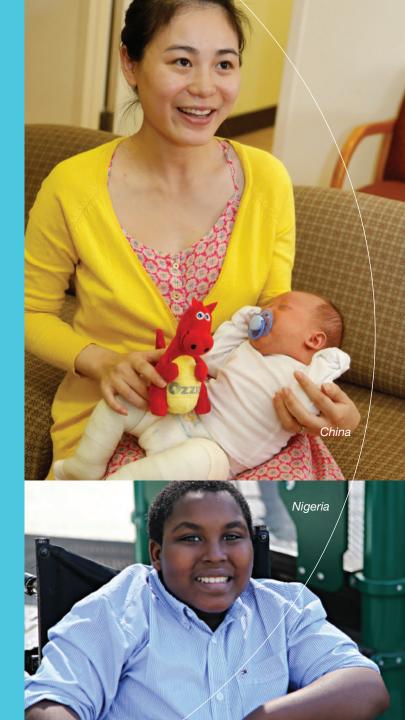
- Our International Children's program provides care to children from around the world 15 countries and growing.
- Our faculty members partner with UCLA colleagues to treat patients and train young doctors in Soddo, Ethiopia, where the need for orthopaedic care is tremendous.
- James V. Luck, Jr., M.D. delivers lectures to students in the Department of Orthopaedic Surgery at Nanjin Medical University in China.
- Our researchers have developed materials that allow joint replacements to last 10 times longer than conventional materials.
 These materials are FDA approved and used worldwide.
- OIC/UCLA is home to the International Skeletal Dysplasia Registry, which is used by investigators from around the globe.



Tanzania



Philippines



The Future

Lowman Building Modernization



Proposed floor plan for the first floor of Lowman Building

In the Fall of 2017, Orthopaedic Institute for Children will begin a facility upgrade of the Lowman Building on our downtown Los Angeles campus. The new Urgent Care Center will be double the size of the current facility, creating a 7,330 square foot, state of the art space, designed to enhance the patient experience and flow of care. Other areas of the project will include renovated lab space on the 5th floor and the build out of an Imaging Center on the lower level.

Partnerships

by Harold Davidson, Trustee

Orthopaedic Institute for Children has many valued partners and supporters – from corporations and family foundations to education institutions and support groups – all of whom share a commitment to education, research and care.

Our Partners

UCLA

Los Angeles Dodgers Foundation
Paramount Transportation Systems

Toyota USA

Rose Bowl

California Community Foundation

Carrie Estelle Doheny Foundation

The Ralph M. Parsons Foundation

Orthopaedic Medical Magnet High School

Charles Drew University of Medicine

and Science

City Year

USC/Zeta Beta Tau

Soddo Christian Hospital

Nanjin Medical University

Valley Orthopaedic Clinic / Las Vecinas

Charitable Children's Guild

Las Madrecitas

Las Ninas de Las Madrecitas

Las Amigas de Las Lomas

Los Amigos

Searchlighters

La Canada Flintridge Orthopaedic Guild

The League Caring for Children with

Orthopaedic Needs



Adrian Gonzalez
Los Angeles Dodgers

Luc Mbah a Moute LA Clippers



We Need You

by Michael Sullivan, VP/Chief Philanthropy Officer

Many non-profit organizations rely on a robust philanthropic program to advance their mission. Orthopaedic Institute for Children is no exception. For the past three years, the Orthopaedic Institute for Children Foundation has been experiencing a renaissance. This period of growth has been driven by Dr. Scaduto's vision of making OIC a "top 10" destination for pediatric orthopaedic care, education and research.

The success of the capital campaign for our new Ambulatory Surgery Center is a testament to the commitment of OIC's directors, trustees and donors. They supported the development of a full philanthropic program, and partner with the experienced staff members who are helping to create a culture of philanthropy that will support our patients for many years to come.

As we look to the toward the future, we invite you to be a part of the wonderful work that continues at Orthopaedic Institute for Children.

TO READ THIS REPORT ONLINE AND VIEW A LIST OF OUR 2016 DONORS, PLEASE VISIT: OICDONORREPORT.ORG



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IN ALLIANCE WITH UCLA Health

GROW WELL. PLAY WELL".

For more information, please contact Michael Sullivan, VP/Chief Philanthropy Officer Phone: 213-742-1500 | Email: michaelsullivan@mednet.ucla.edu